

ReDSS 2018

Bi annual progress review

January – July 2018


Adaptive management principles

- ❑ **Collaborative:** Ensure our work is generated and grounded in a collaborative and collective process involving all relevant members and external actors
- ❑ **Adaptive:** Embed adaptive working approaches where durable solutions strategies and activities are designed assuming change is inevitable
- ❑ **Iterative:** Promote the use of iterative decision-making to adapt durable solutions approaches continuously
- ❑ **Locally-led:** Enable a context-specific and problem-oriented approach to strategies and activities for improved programming and policies for durable solutions.

Adaptive learning at the centre –to be flexible and responsive to changing contexts and needs doing more of ‘what works’ and less of what doesn’t

ReDSS Adaptive management principles

Measure contribution not attribution towards collective outcomes

Overall Goal	Improve programming and policy in support of durable solutions so that displacement affected communities live in safety and dignity in the East and Horn of Africa				
Learning Vision	A shared learning culture is continuously shaping and improving durable solutions programming and policy				
Strategic Learning Objectives	Principles	Strategic Objective			 <p><i>All four strategic learning objectives are mutually reinforcing and cut across all four of ReDSS' core pillars</i></p>
	COLLABORATIVE	To ensure ReDSS learning is generated and grounded in a collaborative and collective process			
	ADAPTIVE	To embed an adaptive learning approach where ReDSS strategies and activities are designed assuming change is inevitable and learning approaches are used for ongoing adaptation			
	ITERATIVE	To promote the use of iterative decision making to continuously adapt Durable Solutions approaches			
	LOCALLY-LED	To enable a context-specific and problem-oriented approach to learning to adapt strategies and activities for improved programming and policies for Durable Solutions			
ReDSS Core Pillars	Research, analysis and knowledge management	Programme support, capacity development and learning	Policy influence	Coordination (Internal & External)	
Pillar objectives	To increase the availability, accessibility and utilization of relevant and timely analysis and information on durable solutions	To provide high quality support on programme development and design; collective monitoring; and learning that adds value to collective programming on durable solutions by ReDSS members and partners	To facilitate and undertake constructive and influential policy dialogue with key national and regional policy actors and processes in the East and Horn of Africa	To act as an inclusive, collaborative, coordinated hub for quality information, analysis and learning on durable solutions.	

2018- 2020 **Thematic and Geographic** **Priorities**

5 themes

- Early solutions
- Urban Solutions
- Self reliance and resilience
- HLP
- Social cohesion and conflict management

Geographic focus

- Kenya
- Uganda
- Ethiopia
- Somalia
- Regional: South Sudan and Somali situations

Cross cutting

IDP/ Protection lens to solutions programing and policies/Accountability to DAC/ Political economy/ CRRF/
Gender, women, youth and children

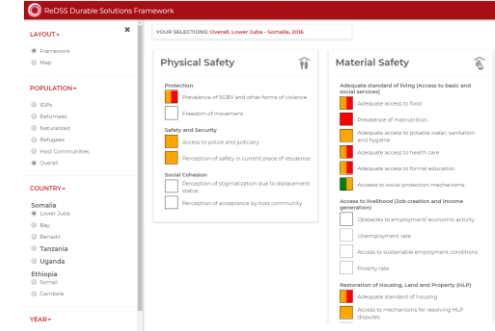
2018 in figures



155 PARTICIPANTS FROM OVER
70 ORGANIZATIONS ATTENDED 4
LEARNING EVENTS



94 PRACTITIONERS & POLICY
MAKERS TRAINED
47 NATIONAL ACTORS



1000 VIEWS ON DASHBOARD
WITH A TOTAL OF **230** USERS



998
SUBSCRIBERS



812 VIEWS ON
ONLINE ANIMATION



OVER
15,000
VIEWS ON WEBSITE



583 FOLLOWERS
ON TWITTER

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January- June 2018

Key Achievements & Challenges



Research, analysis and knowledge management

Key achievements on addressing knowledge gaps

☐ Studies published

- **Ethiopia local integration focus** | February 2018
- **Solutions programming in urban contexts** in Kenya and Somalia | April 2018

☐ Ongoing studies

- **Somaliland Durable Solutions Analysis (Hargeisa and Burao)** - Sept 2018
- **Are integrated access to services a step towards integration?** Lessons learnt from Northern Uganda to be finalized in Oct 2018

☐ 4 learning events and workshops convened in partnership with governments, RVI, SNC, IGAD, WB, UN, donors with total of **155 participants (70 organizations)**

☐ 1 pager briefs on forced evictions as an obstacle to DS

Example of uptake from ReDSS 2018 Urban study

- ❑ **World Bank:** The World Bank has used some of the findings from the urban study to update and review their Somalia Urban Strategy and inform IDA 18 process in the region
- ❑ **NGOs:** Oxfam has directly referenced the urban study in its recent publication on drought and displacement in Somalia
- ❑ **Government:** The mayor of Baidoa will co-host a learning event on displacement and solutions in urban contexts in Baidoa in November 2018.
- ❑ **Research institutions:** Key findings from the urban study have been referenced in reports such as the EU Research Evidence Facility (REF) study on return and (re)integration after displacement



Programme support and capacity development



A shared learning culture is continuously shaping and improving DS programs and policies

ONE COMMON GOAL: Improved durable solutions programming and policies that increases the potential for displacement affected communities to integrate sustainably and to live safe, dignified and productive lives in Somalia

ONE COMMON VISION: Durable solutions for displacement affected communities are achieved through the sustained commitment and collective efforts of diverse actors in Somalia

ReDSS role: to support Consortium partners and bring them together on capacity development and learning to contribute to one vision – avoid duplication and identify gaps

One vision supported by different Consortia through joint learning and collective outcomes

Key achievements in the last 6 months

- ❑ Launch of Ethiopia and Somalia country units with increased capacity **to support locally led solutions processes**
- ❑ **Secondment of two knowledge management staff** to the National Coordination Office (NCO) of the Government of Ethiopia, and at regional and local levels in Jijiga
- ❑ **Joint planning and support to** FGS and regional authorities in Somalia including the mayor of Baidoa, Benadir Regional Administration, Jubbaland Authorities, the Somali National Commission on Refugees and IDPs,
- ❑ **Stronger engagement from donors and ReDSS members' in the development of DS strategies informed by evidence-** NRC, DFID, EU, DRC
- ❑ **Leveraging partner expertise and consortia value add** in Somalia so others benefit and gaps are identified to **ensure complementarities and avoid duplication-** DFID new solutions programme and partnership with UNHCR in Ethiopia and IOM in Somalia
- ❑ Support **real-time adaptive learning and adaptive management-** documentation of emerging lessons learned from REINTEG to inform and adapt ongoing DS programming in Somalia
- ❑ Support **collective outcomes** monitoring- development of an outcome indicator monitoring framework to support adaptive management processes and iterative decision making in solutions programming in Somalia

Cross learning and complementarities

Knowledge management and capacity development

- **Joint workshops** between consortia (e.g. Collective outcomes workshops)
- **Joint trainings** at regional level (e.g. training for national NGOs, Regional State line ministries, local authorities in Baidoa and Hargeisa)
- **Joint learning events** to support peer learning between regions and different consortia (urban displacement, social cohesion and accountability...)
- **Joint studies and analyses** (Solutions update/ DSP to inform REINTEG and upcoming DFID, DAC aspirations/ DSP to inform REINTEG and DFID...)
- **Build on partner expertise** and consortia value add so other benefits and gaps are identified **to ensure complementarities and avoid duplication**

Emerging challenges and priorities

- **Lots of publications** so need for less but for more learning space bringing different stakeholders together to collectively learn and reflect
- Support **adaptive learning** and adaptive management
- Focus **and invest at district/local level** and support to local authorities
- Continue to support **collective outcomes** monitoring
- Invest more on **early solutions, social cohesion and social integration**

*How do we do it: The **quality of the process** leading to durable solution is a key for its **sustainability***

Programming

- Multi-year/ Long term DS programming – REINTEG, DSP and DFID in Somalia; EUTF/ CRRF project in Ethiopia
- Collective outcomes monitoring framework
- Adaptive and real-time learning processes in Somalia
- Area-based approaches

Engagement with government/duty bearers

- Joint trainings with national NGOs, Regional State line ministries, local authorities in Somalia
- Working within existing structures
- Secondment of two staff in Ethiopia within Government of Ethiopia, & at regional and local levels in Jijiga

Engagement with Displacement Affected Communities

- Investing in social cohesion & conflict management
- Supporting existing DAC structures
- Supporting DACs to develop their own vision/priorities
- Upcoming longitudinal aspiration surveys to understand intentions & aspirations vis-à-vis durable solutions

Coordination

- Internal & external coordination meetings
- Bringing humanitarian & development actors/ contribute to collective outcomes discussion

- ❑ **3 Technical trainings** for practitioners and policy makers held in Kismayo, Hargeisa and Baidoa
- ❑ **94 participants**- 83 men and 11 women
- ❑ **47 National actors** trained (local authorities, LNGOs, universities)
- ❑ **In partnership** with governments, ReDSS members, UN, WB, donors, IGAD
- ❑ **2 awareness trainings** for DRC field teams in Dollow and Mogadishu
- ❑ **40 participants**- 34 men and 6 women

❑ Impact

- ✓ Strong support for more solutions trainings at field level
- ✓ Increased engagement with local authorities and municipalities in Somalia
- **Key success factors:** bring governments, humanitarian and development actors together/ mix of UN, NGOs, donors and from all sectors and responsibilities
- **Pre and post learning test and evaluation** to adapt content and tools after each training
- For each of the trainings conducted an **average of 96%** of participants report that they are fully satisfied with learning outcomes and their expectations have been met.
- **Training tailored** per country and audience
- **Constant partners engagement** (NRC on HLP, UNHCR and UNDP on coordination...)

Use of ReDSS Solutions Framework and tools

- ❑ **Solutions framework guidance manual:** outlines how to conduct a solutions analysis based on 1) an environmental analysis; and 2) a criteria and indicator analysis using the ReDSS solutions framework
- ❑ **Solutions programming guide:** outlines how to design solutions oriented programs and interventions that address the gaps identified in a solutions analysis
- ❑ **Article on key lessons generated** from the operationalization of the framework in the East and Horn of Africa
- ❑ **Online solutions dashboard** that visually presents the solutions indicators in an easily accessible version, in order to allow users to filter information to inform their own analyses

❑ **Impact**

- ✓ Members and non members are designing solutions programming based on the **ReDSS Solutions framework** – standardization and alignment/ collective outcomes
- ✓ These include: IOM, World Bank, DRC, NRC, Samuel Hall, IRC, IDMC, Danida, EU, DFID, Save the children, Refuge Point, IGAD, World Vision
- ✓ ReDSS solutions analyses for Ethiopia and Somalia **have been referenced and used by key stakeholders** including World Bank, UNHCR, IGAD, DFID, EU, IGAD, Governments...

- ❑ ReDSS Framework can be used to **develop outcome indicators** to measure the extent to which solutions have been achieved
- ❑ ReDSS framework can, and should, provide a **foundation for solutions analyses** processes
- ❑ ReDSS solutions analysis process **always needs to be tailored** to each displacement context
- ❑ ReDSS solutions analysis process must be **collaborative, meaningfully engaging** a wide range of stakeholders
- ❑ ReDSS solutions analysis process **does not need to be expensive**
- ❑ ReDSS Framework can also be operationalized to **inform solutions-oriented programming and strategies**

Emerging good practices and learning

DAC ENGAGEMENT	GOVT. /DUTY BEARER ENGAGEMENT	AREA-BASED APPROACHES
<ul style="list-style-type: none"> • Supporting existing DAC structures • Supporting DACs to develop their own vision/priorities • Investing in social cohesion and conflict management • Engaging DACs in reflection and adaptation of projects • Establishing 2-way processes for sharing feedback and other information 	<ul style="list-style-type: none"> • Supporting coordination within government • Engaging all levels of government • Working within existing structures • Collectively engaging government structures • Enhancing capacity based on jointly identified needs 	<ul style="list-style-type: none"> • Adopting an integrated, multi-sectoral approach • Avoiding duplication and agree on collective outcomes • Developing joint/ collective assessments • Leveraging the expertise of other actors • Aligning with local planning pertaining to displacement/development/solutions

Cross-cutting issues: 1) Understanding the context and using it to inform implementation 2) Creating/supporting space for dialogue and joint planning 3) Supporting local actors to take ownership of solutions processes

Core elements to inform Solutions planning and programming

- ❑ Creating durable solutions requires a **multi- stakeholder and sectoral, rights and needs based programming approach**
- ❑ The process must be viewed as a **collective action rather than mandate driven** based on an inclusive, participatory and consensus building approach
- ❑ **National, regional and local authorities have the primary responsibility** and need to be supported to to play their leadership and coordinating role
- ❑ Developing **area based Solutions analysis** is paramount due to limited absorption capacity, protection concerns, persistent security & access issues
- ❑ **Community engagement** is critical to inform (re)integration analysis and programming to make solutions lasting, locally relevant and supportive of **social cohesion** and to **adopt a ‘displacement affected communities’** approach- inclusive of returnees, IDPs and host communities
- ❑ **Gender/age-sensitive:** Interventions should take into account the gender and age dynamics at play and give special attention to the concerns of women and youth
- ❑ **Involve development actors from the start** to inform medium to long term sectorial priorities complementing humanitarian interventions

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Policy influence



□ **Influencing policy and donor strategy**

ReDSS has actively **engaged in policy dialogue, using the evidence from its studies and analyses** to improve solutions oriented policies and donor investment strategies

- Development of one pagers and policy briefs on displacement and solutions - ReDSS brief on the **forced evictions as an obstacle to DS in Somalia**
- **Use of evidence, dissemination and uptake** (E.g use of urban study, ReDSS solutions analyses' key recommendations by World Bank IDA 18, UNHCR, EU REF, and EUTF) and **bring humanitarian/ development**
- Provided **technical support to key donors** in developing their solutions strategies – **DfID, EU, Swedish, Swiss**
- Significant increase in **multi-year, flexible funding for solutions with inception phases and iterative learning components**

□ Engaging in the CRRF

- **ReDSS CRRF working group** (60 members & non members) and member of **UNHCR-IFRC NGO Reference group**
- The group provides a platform for sharing lessons learnt and ensure coherent engagement at national and regional levels between countries feeding in the global coordination
- ReDSS provided technical expertise on several workshops held on the CRRF:
 - **UNHCR NGO consultations** held in June 2018 (Panels on Africa; and internal displacement and solutions)
 - **Refugee Consortium of Kenya (RCK) and ICVA workshop** on “Understanding and Maximizing the Whole-of-Society Approach for the CRRF roll-out in Kenya.”
- ReDSS has developed a **CRRF brief focusing on key examples and challenges** on the implementation of the CRRF in East Africa pilot countries and providing cross countries learning.

□ **Engagement with government and local authorities to create trust and space for critical discussion and open dialogue**

- **ReDSS work with IGAD in preparing for the Inter-ministerial Stocktaking meeting in March and in the development of the Nairobi Declaration**
- **Contribution to the Somalia National Development Plan and to the development of collective outcomes – facilitate members engagement**
- **ReDSS key messaging and recommendations on drought, early solutions informed the 8 point plan from the Somali Partnership Forum e.g see point no. 7 and 8 of the plan**
- **Increased engagement with local authorities and request for support**
- **Support ReDSS members to better understand political context**



Internal and External Coordination and Representation



- ❑ **Internal coordination:** Annual review, quarterly core groups, thematic and ad hoc, Joint Funding Opportunities
- ❑ **Capacity increase:** 8 staff by Sept 2018 – including dedicated Country support for Somalia and Ethiopia
- ❑ **Increased demand for ReDSS Support:** members and non-members (government, donors, academia...) as ReDSS is recognized as the “go-to” organization on durable solutions in the region
- ❑ **New ReDSS member:** LWF has recently joined ReDSS
- ❑ **Increased Resources:** Significant success in securing long term funding through members
- ❑ **Challenges:** Managing country growth while maintaining regional impact, putting in place systems & processes to deliver at scale and quality, focus and prioritise

Priorities till the end of the year

□ Somalia:

- **1st Evidence Learning week in Mogadishu, Baidoa, Kismayo, Dollow and Hargeisa- 26- 30 Nov, 2018**
- **Longitudinal Solutions analyses for Baidoa, Kismayo and Mogadishu in partnership with the Somali Disaster Resilience Institute and Samuel Hall - Dec 2018**
- **Longitudinal aspirations surveys in Baidoa, Kismayo, Dollow and Mogadishu in partnership with REACH**
- **Developing a common platform approach to engage displacement-affected communities in Somalia to support better social accountability and inform durable solutions planning and programing in partnership with the African Voices Foundation**
- **Developing ReDSS locally-led strategy to strengthen our approaches and ways of working to better engage local actors and communities**

Priorities till the end of the year

□ Ethiopia

- **Convening ReDSS members in Ethiopia** to discuss and develop strategy and priority areas for Ethiopia country unit- 17-19 Oct 2018
- **ReDSS induction for LWF Senior management team** from the East and Horn of Africa region- 30 Oct

□ Uganda

- Finalization of study on **integrated access to services in Northern Uganda**
- Operational learning workshops with practitioners in Kampala, Arua and Adjumani to discuss how to adapt programing based on findings and recommendations of study - Nov 2018

□ Kenya

- **Convening ReDSS members in Kenya to discuss strategy on ReDSS engagement-** Nov 2018
- Finalize on **strategy for ReDSS engagement in Kenya-** Dec 2018
- **Durable solutions trainings**
 - Technical training for civil society organizations in Turkana County - 19-20 Nov 2018

How to get information?

- ❑ **ReDSS website** (www.regionaldss.org)
- ❑ **5 minute animation on solutions and displacement**
- ❑ **ReDSS online dashboard** (<https://redss.onalabs.org/>)
- ❑ **Social media** - Twitter account (ReDSS_HoA)
- ❑ **Bi- monthly newsletter** – Register on website home page
- ❑ **ReDSS Secretariat contact:** info@regionaldss.org